



# CISKA - The Scandinavian Model

## - network and collaboration on complex challenges

---

### **Bente Møller Marcussen**

Project Manager, CISKA  
Municipality of Skive

### **Jakob Hebsgaard Mogensen**

Head of Business Development  
GreenLab

---

# CISKA

## Cirkular Industrial Symbiosis Parks, Scandinavia

---



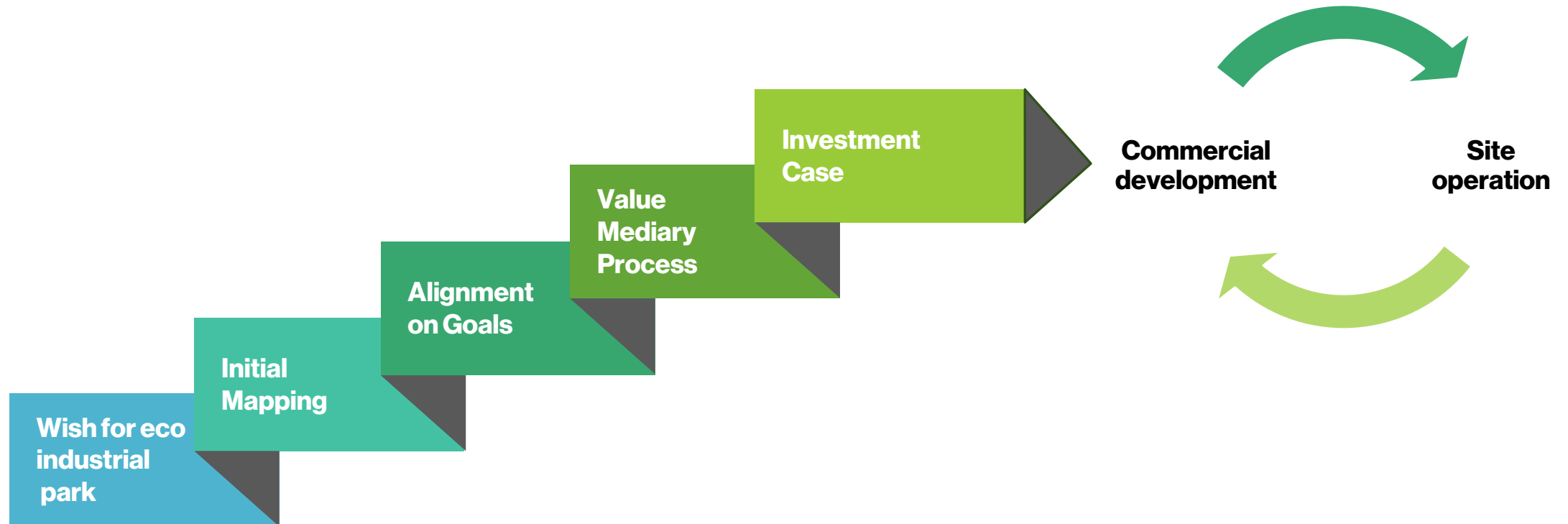
**Create a Scandinavian model for eco-industrial parks**

**Demonstrate the viability of eco-industrial parks**

**Replicate through cross-national knowledge sharing**

# The Scandinavian model

## - How do you make a GreenLab?



# Three years – three key learnings



Complex problems demand clear direction –  
but not necessarily a clear plan



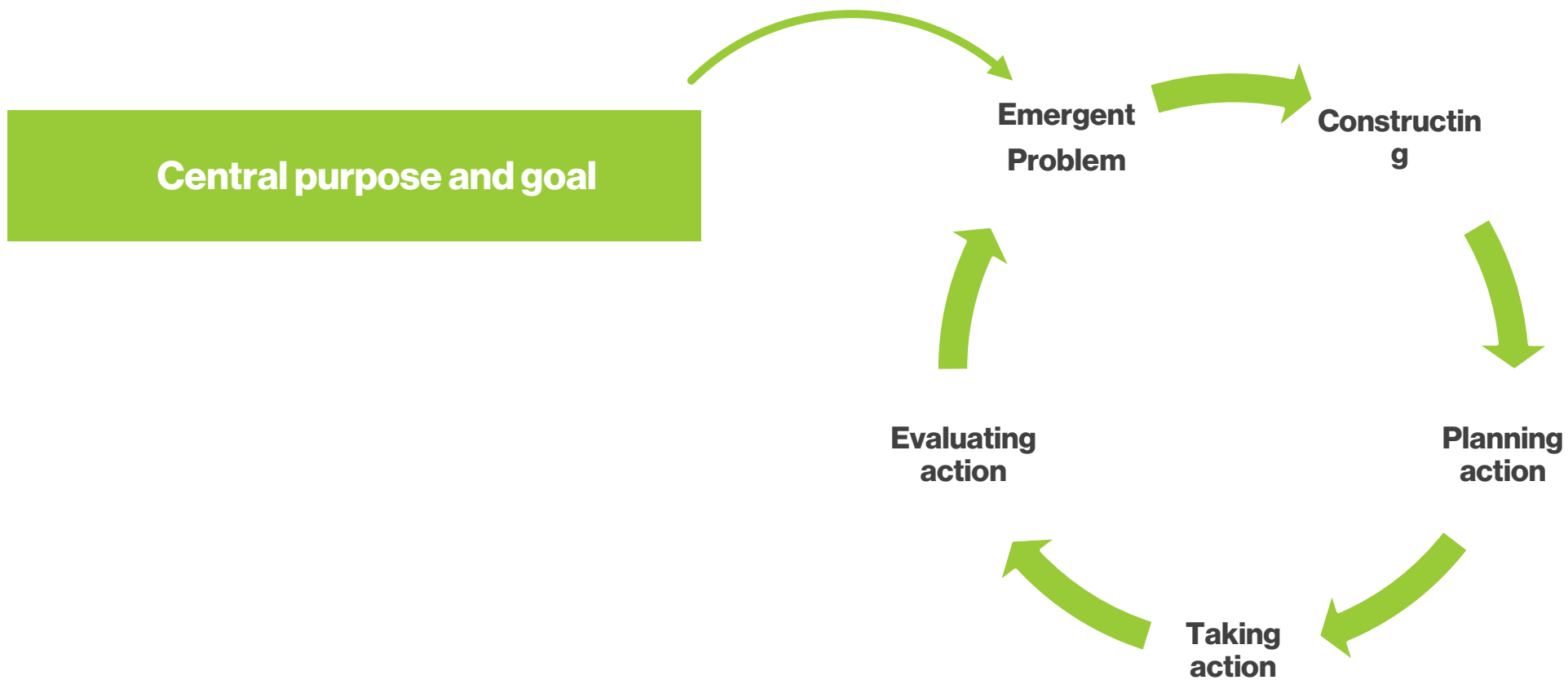
Multi-stakeholder-cross-sector-  
collaboration holds the value – and the  
challenge



Knowledge-sharing is difficult, but essential

# Key learning 1:

## Complex problems demand clear direction – but not necessarily a clear plan



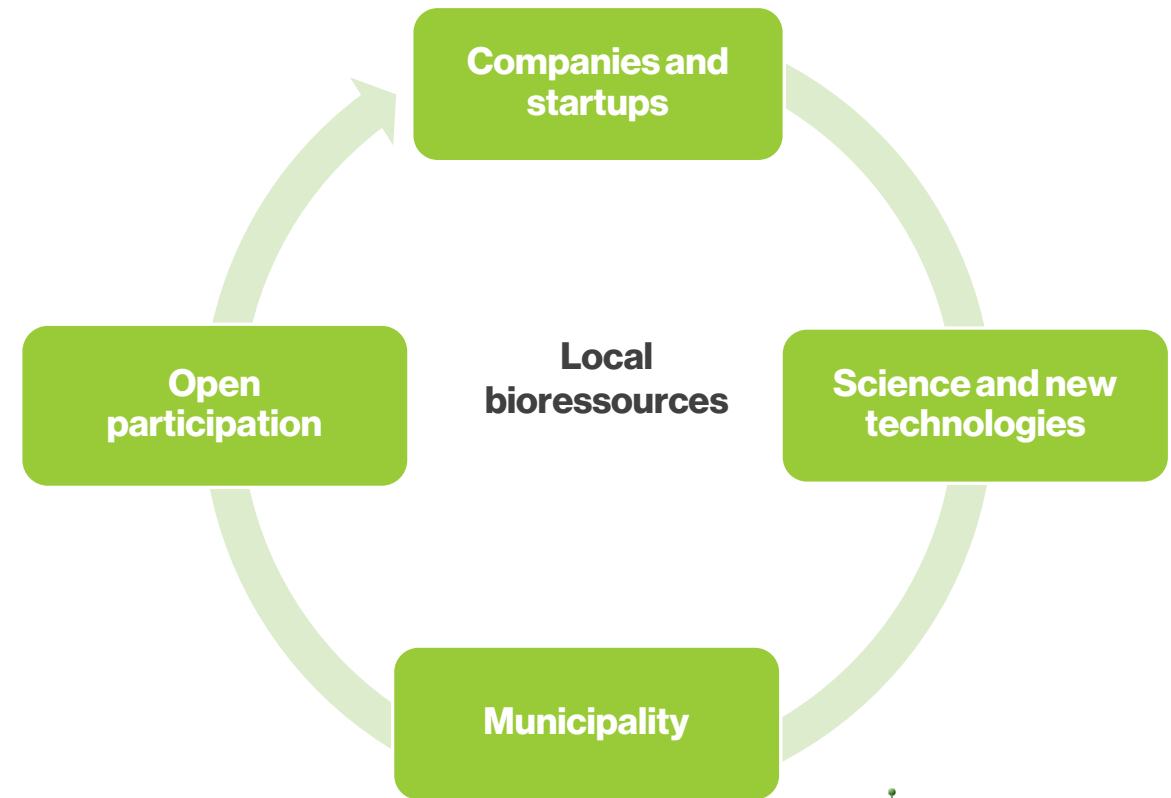
# Key learning 2:

## Multi-stakeholder-cross-sector-collaboration holds the value – and the challenge

Stimulating the wish for circular bioeconomy

### We found this to be important:

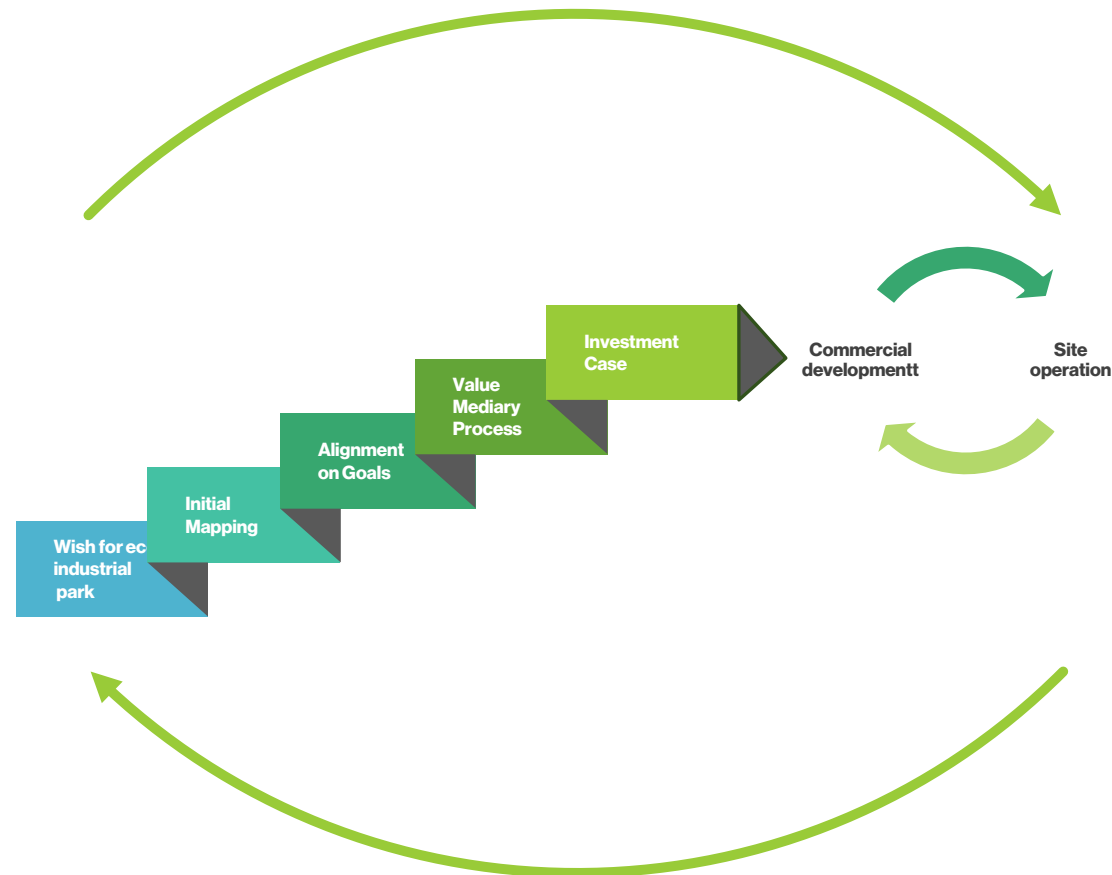
- Case stories
- Networking
- (future) Regulations
- Diversity in presentations
- Identification of current needs



# Key learning 3: Knowledge-sharing is difficult – but essential

## Site 1

Produce knowledge  
Drawing a map



## Site 2

Translate and adapt  
knowledge  
Produce new  
knowledge

# Perspectives

---



- An enabler for local utilization of resources
- Local growth → a just transition
- A model is created, but beware - it is not just copy paste
- Huge potential in eco-industrial parks on local and global scale